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APPENDICES

Appendix A

ARMY INDUSTRIAL COLLEGE CLASSES IN THE INTERWAR PERIOD

ARMY INDUSTRIAL COLLEGE CLASSES IN THE INTERWAR PERIOD

<u>Class</u>	<u>Dates</u>	<u>Graduates</u>	<u>Remarks</u>
1.	Feb '24 - Jun '24	9	
2.	Sep '24 - Feb '25	13	
3.	Feb '25 - Jun '25	30	First Navy students
4.	Sep '25 - Jan '26	23	
5.	Feb '26 - Jun '26	29	
6.	Sep '26 - Jun '27	39	First 10-month course (academic year); first industry field trips
7.	Sep '27 - Jun '28	36	
8.	Sep '28 - Jun '29	38	First Army line officers
9.	Sep '29 - Jun '30	37	Stock market crash; economic depression begins
10.	Sep '30 - Jun '31	46	Curriculum broadened to include economics and business
11.	Sep '31 - Jun '32	54	
12.	Sep '32 - Jun '33	60	Nadir of the Great Depression; 25% of class from USN & USMC
13.	Sep '33 - Jun '34	57	
14.	Sep '34 - Jun '35	52	AIC does Civilian Conservation Corps (CCC) study
15.	Sep '35 - Jun '36	52	
16.	Sep '36 - Jun '37	58	
17.	Sep '37 - Jun '38	56	
18.	Sep '38 - Jun '39	62	
19.	Sep '39 - Jun '40	53	
20.	Aug - Dec '40	75	Course shortened to 4+ months
21.	Jan - Apr '41	72	Course shortened to 3 months
22.	Apr - Jul '41	87	
23.	Jul - Sep '41	78	
24.	Oct - Dec '41	75	

APPENDIX B

DIRECTORS AND COMMANDANTS OF THE
ARMY INDUSTRIAL COLLEGE AND THE
INDUSTRIAL COLLEGE OF THE ARMED FORCES

DIRECTORS AND COMMANDANTS OF THE
ARMY INDUSTRIAL COLLEGE AND THE
INDUSTRIAL COLLEGE OF THE ARMED FORCES

Army Industrial College

1.	Colonel Harley B. Ferguson, CE	Feb 1924 - Jan 1928
2.	Colonel William P. Wooten, CE	Jan 1928 - Nov 1929
3.	Colonel Irvin J. Carr, SIG	Nov 1929 - Jul 1930
4.	Colonel William A. McCain, QMC	Jul 1930 - Jul 1934
5.	Colonel Harry B. Jordan, ORD	Jul 1934 - Aug 1938
6.	Colonel Francis H. Miles, Jr., ORD	Aug 1938 - Nov 1940
7.	Lieutenant Colonel John E. Lewis, FA	Nov 1940 - Feb 1941
8.	Colonel Frank Whitehead, USMC	Feb 1941 - Dec 1941
9.	Colonel Francis H. Miles, Jr., ORD	Dec 1943 - Sep 1944
10.	Brigadier General Donal Armstrong, USA	Sep 1944 - Jul 1946

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11.	Brigadier General Edward B. McKinley, USA	Jul 1946 - Apr 1948
12.	Major General Arthur W. Vanaman, USAF	Apr 1948 - May 1952
13.	Rear Admiral Wesley McL. Hague, USN	Jun 1952 - Jul 1955
14.	Major General Robert P. Hollis, USA	Jul 1955 - Oct 1957
15.	Lieutenant General George W. Mundy, USA	Nov 1957 - Jul 1961
16.	Vice Admiral Rufus E. Rose, USN	Jul 1961 - Mar 1964
17.	Lieutenant General August Schomberg, USA	Apr 1964 - Jun 1967
18.	Lieutenant General Leighton I. Davis, USAF	Jul 1967 - Jul 1968
19.	Lieutenant General John S. Hardy, USAF	Aug 1968 - Jul 1970
20.	Vice Admiral John V. Smith, USN	Aug 1970 - Jul 1973
21.	Lieutenant General Walter J. Woolwine, USA	Aug 1973 - May 1975
22.	Major General Edward A. McGough, III, USAF	Jun 1975 - Jul 1975
23.	Major General Theodore Antonelli, USA	Jul 1975 - Jul 1978
24.	Major General James I. McInerney, Jr., USAF	Jul 1978 - Jan 1979
25.	Major General John E. Ralph, USAF	Jan 1979 - Jun 1980
26.	Major General James E. Dalton, USAF	Jul 1980 - Jun 1981
27.	Rear Admiral Ronal E. Narmi, USN	Jun 1981 - Jul 1983
28.	Major General Clyde Dean, USMC	Aug 1983 - Jun 1985
29.	Major General Albin G. Wheeler, USA	Jul 1985 - Jul 1989
30.	Major General David M. Goodrich, USAF	Jul 1989 - Aug 1991
31.	Major General George W. Larson, USAF	Aug 1991 - Aug 1992
32.	Rear Admiral Jerome F. Smith, USN	Aug 1992 - Jul 1995
33.	Major General John S. Cowings, USA	Jul 1995 -

APPENDIX C

PRESIDENTS OF THE NATIONAL DEFENSE UNIVERSITY

PRESIDENTS OF THE NATIONAL DEFENSE UNIVERSITY

Vice Admiral Marmaduke G. Bayne, USN	1975 - 1977
Lieutenant General Robert Gard, USA	1977 - 1981
Lieutenant General John S. Pustay, USAF	1981 - 1983
Lieutenant General Richard Lawrence, USA	1983 - 1986
Lieutenant General Bradley C. Hosmer, USAF	1986 - 1989
Vice Admiral James A. Baldwin, USN	1989 - 1992
Lieutenant General Paul G. Cerjan, USA	1992 - 1994
Lieutenant General Ervin J. Rokke, USAF	1994 -

VITAE

Francis W. A'Hearn was born November 11, 1945 in Syracuse, New York. He received a B.A. degree in economics from Hamilton College in 1967, an M.S. degree in operations research from the Air Force Institute of Technology in 1974, and an M.B.A. degree from Auburn University in 1979. He completed a one-year resident fellowship in information policy at Harvard University in 1983. He completed requirements for an Ed.D degree in Adult and Continuing Education from Virginia Polytechnic Institute and State University in March, 1997.

Dr. A'Hearn served in the United States Air Force from 1967 to 1992, rising to the rank of Colonel. While in the armed forces, he taught at the Defense Systems Management College and was an adjunct faculty member at the Northern Virginia Community College. For the past 10 years, he has been a member of the faculty at the Industrial College of the Armed Forces, serving in various capacities as a Professor of Acquisition, Professor of Education, and Department Chairman.

Dr. A'Hearn is married to the former Sharon Marie Godleski of Syracuse, New York. They have two adult children, Noel Todd A'Hearn and Scott Daniel A'Hearn.